



ANNUAL REPORT FY 2015-16
Upper Cumberland Development District

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Herbert P. Davis

November 29, 1931 - June 25, 2015

This year's annual report is dedicated to former Van Buren County Executive Herbert P. Davis.

Mr. Davis served two terms as Van Buren County Executive, from 1983 to 1986 and from September 2010 to August 2014.

Mr. Davis was born in Spencer, Tennessee on November 29, 1931 and passed away on June 25, 2015. Mr. Davis grew up in Van Buren County where he graduated high school in 1955. He was a life time member of the United Methodist Church. Mr. Davis was married to the late Lou Evelyn Davis for 62 years.

Passionate about his country, Mr. Davis proudly served in the United States Navy for 22 years before retiring.

We appreciate the time Mayor Davis gave to help the people of Van Buren County and for his dedication to serving the people of his county, region and country.



Upper Cumberland Development District

"Providing Solutions through Regional Cooperation"

The Upper Cumberland Development District was created by the Tennessee General Assembly to provide regional planning and assistance to the following counties: Cannon, Clay, Cumberland, DeKalb, Fentress, Jackson, Macon, Overton, Pickett, Putnam, Smith, Van Buren, Warren and White.

It is our belief that the fourteen counties, along with the many municipalities contained within, are made stronger through regional cooperation and shared resources.

ABOUT THE COVER

The Palace Theatre in Crossville, Tennessee opened in 1938 and has been a part of Crossville's Main Street for over 70 years. The Palace was listed on the National Register of Historic Places in 1994 and now serves as a multipurpose auditorium, remaining an integral of the community.

UCDD Board of Directors FY 2015-2016

CHAIRMAN

Michael Nesbitt
Smith County Mayor

VICE CHAIRMAN

Dale Reagan
Clay County Mayor

SECRETARY

Herschel Wells
Warren County Executive

TREASURER

Randy Porter
Putnam County Executive

LEGISLATIVE MEMBERS

*Representative Cameron
Sexton
*Senator Paul Bailey

**Denotes Executive
Committee Members*

***Denotes Minority
Member-At-Large &
Executive Committee
Member*

****Denotes Members
of General Assembly &
Executive Committee
Member*

CANNON COUNTY

*Mike Gannon, County Executive
*Harold Patrick, Mayor of Woodbury
Roger Turney, Mayor of Auburntown
Randall Reid, Industrial Representative

CLAY COUNTY

*Dale Reagan, County Mayor
*Willie Kerr, Mayor of Celina
Ray Norris, Industrial Representative

CUMBERLAND COUNTY

*Kenneth Carey, County Mayor
Emmett Sherrill, Mayor of Crab Orchard
*James Mayberry, Mayor of Crossville
Dianne Savage, Mayor of Pleasant Hill
J. Bradley Allamong, Industrial
Representative

DEKALB COUNTY

*Tim Stribling, County Executive
*Jimmy Poss, Mayor of Smithville
Bennett Armstrong, Mayor of Alexandria
Gerald Bailiff, Mayor of Dowelltown
Dwight Mathis, Mayor of Liberty
Suzanne Williams, Industrial Representative

FENTRESS COUNTY

*J. Michael Cross, County Executive
*Ryan Smith, Mayor of Jamestown
Larry Moles, Mayor of Allardt
Scott Sandman, Industrial Representative

JACKSON COUNTY

*James Kinnaird, County Mayor
*Lloyd Williams, Mayor of Gainesboro
Troy York, Industrial Representative

MACON COUNTY

*Steve Jones, County Mayor
*Richard Driver, Mayor of Lafayette
Tom Fultz, Mayor of Red Boiling Springs
Richard Thomas, Industrial Representative

OVERTON COUNTY

*Ben Danner, County Executive
*Curtis Hayes, Mayor of Livingston
Greg McDonald, Industrial Representative

PICKETT COUNTY

*Richard Daniel, County Executive
*Sam Gibson, Mayor of Byrdstown
Bruce Elder, Industrial Representative

PUTNAM COUNTY

*Randy Porter, County Executive
Jeff Wilhite, Mayor of Baxter
Scott Bilbrey, Mayor of Algood
Bill Wiggins, Mayor of Monterey
*Ricky Shelton, Mayor of Cookeville
George Halford, Industrial Representative

SMITH COUNTY

*Michael F. Nesbitt, County Mayor
*Donnie Dennis, Mayor of Carthage
Jimmy Wheeler, Mayor of South Carthage
James Gibbs, Mayor of Gordonsville
Patrick Geho, Industrial Representative

VAN BUREN COUNTY

*Greg Wilson, County Executive
*Mickey Robinson, Mayor of Spencer
Don Woodlee, Industrial Representative

WARREN COUNTY

*Herschel Wells, County Executive
*Jimmy Haley, Mayor of McMinnville
Collene Crumbley, Mayor of Centertown
Carl Bouldin, Mayor of Viola
Sue Anderson, Mayor of Morrison
**Marvin Lusk, Minority Representative
Don Alexander, Industrial Representative

WHITE COUNTY

*Denny Wayne Robinson, County
Executive
*Jeff Young, Mayor of Sparta
Ray Spivey, Mayor of Doyle
Rodger McCann, Industrial Representative

REASONS TO USE

UPPER CUMBERLAND DEVELOPMENT DISTRICT

THIS IS YOUR AGENCY. Your elected city and county mayors control the direction of this organization.

COMMUNITY REINVESTMENT.

Project administrative services' fees are returned to the local area in the form of other programs and services.

ADEQUATE BONDING INSURANCE. We carry adequate bonding insurance on employees engaged in project administrative services.

TO SAVE MONEY. Take advantage of economies of scale, especially where fixed costs are high (e.g., infrastructure and equipment) or strong expertise is required.

TO DELIVER QUALITY SERVICES. Specialized areas often require professionals beyond the means of small units of government, unless they join others to spread the cost (e.g., planners) and assure high quality.

TO ACHIEVE GREATER POLITICAL CLOUT.

When several local governments are unified in an active effort, vis-à-vis state and federal agencies, they have a better chance of success.

TO COMPLEMENT STRENGTHS AND WEAKNESSES.

By drawing on unique strengths and weaknesses of each community, nearby communities can develop a combined strategic package or position which is more balanced; they may complement one another without duplicating.

TO SHARE SCARCE FEDERAL & STATE

RESOURCES. Often state and federal agencies in an era of budget austerity can fund a joint facility or a joint staff position for a new program and thereby serve more people.

TO PLAN MORE REALISTICALLY. In a global economy, any community is dependent on other communities in its multi-county region for labor and other resources. Indeed, its economy and other aspects of its life are dependent on its state or multi-state region.

TO WORK ON ENVIRONMENTAL AND OTHER

CONCERNS. Among the "boundary-spillover" effects of modern life are environmental impacts – on water, air and other natural resources. Purely local approaches to most environmental problems do not work. An economic example might be that in an era of solid waste tipping fees, failure to coordinate fees can result in over or under-use of a community's facilities by residents and/or non-residents.

TO CREATE A SENSE OF LOCAL AND REGIONAL

HARMONY. Officials become acquainted through cooperative efforts, develop communication and trust, and reduce jurisdictional conflict.

TO ACHIEVE ECONOMIC CLOUT. Regional marketing for tourism and/or economic development permits better media buys and more comprehensive, sophisticated clout in the marketplace.

TO SOLVE A SPECIFIC PROBLEM. Two heads are better than one. Sharing ideas and resources often permits better problem solving, at a reduced cost.

Providing solutions through

REGIONAL COOPERATION

STAFF



ADMINISTRATIVE SERVICES

Pictured Left to Right

Alicia Allen | Administrative Assistant

Lane Spivey | Receptionist

Mark Farley | Executive Director

Melissa Sliger | Administrative Assistant/Human Resources

Sarah Cunningham | Legislative & Communications Coordinator

Sherry Thurman | Administrative Services Director

UCDD Staff



FINANCE & CUMBERLAND AREA INVESTMENT CORPORATION

Pictured Left to Right

Peggy Curtis | Financial Assistant

Ginger Stout | Finance Director

Robin Mayberry | Financial Specialist

Wallace Austin | CAIC Loan Administrator

*Providing Quality Services
to the People of the Upper Cumberland*



ECONOMIC AND COMMUNITY DEVELOPMENT

Pictured Left to Right

Lisa Luck | Solid Waste Planner

Megan Farris | Economic Development Planner/ECD Assistant Director

Benjamin Drury | GIS Specialist

Henry Bowman | Research Analyst

Tommy Lee | Economic and Community Development Director

Mark Dudney | Dale Hollow RPO Coordinator/Historic Preservation Planner

Virginia Solimine | Community Development Planner

Tammy O'Dell | Community Development Planner/ Real Estate Broker

Ryan Ray | Community Development Planner

Haley Dickson | Community Development Planner (*Pictured with
Housing & Family Services*)

UCDD Staff



AREA AGENCY ON AGING AND DISABILITY

Pictured Left to Right

Connie Vassilev | CHOICES I&A Specialist
Barbara Williams | Administrative Assistant
Sonny Sexton | CHOICES Support Assistant
Alana Huddleston | Options Counselor
Kelly Clarkson | SHIP Manager
Clare Farless | Family Caregiver Manager
Cynthia Spivey | CHOICES HCBS Qualified Assessor
Juanita Pierce | CHOICES I&A Specialist
Lewis Betterton | Financial Specialist/IT Specialist
Susie Allen | Fiscal Support Staff
Jeff Hodges | CHOICES/Medicaid Application Counselor
LaNelle Godsey | AAAD Assistant Director
Gertha Walker | Options Counselor
Jim McCaleb | Options Counselor
Jennifer Birdwell | OAA Quality Assurance Coordinator
Loni Hitchcock | SMP Statewide Manager
Linda Maggart | Options Counselor

Patty Ray | Area Agency on Aging & Disability Director
Joshua Hunter | SHIP Benefits Outreach Coordinator/
Volunteer Coordinator
Meghian Moore | Management Information Specialist
Betty Scruggs | CHOICES HCBS Qualified Assessor
Janna Huie | Benefits Enrollment Case Manager/Volunteer
Coordinator
Jessica Pruett | I&A Specialist
Judy Roberson | Quality Assurance Support Staff/ABC Grant
Coordinator/Housing Service Coordinator
Holly Williams | AAAD Assistant Director
Linda Bilbrey | CHOICES HCBS Qualified Assessor
Kristy Adams | CHOICES Program Manager
Kymberly Dunham | Public Conservator
Not Pictured:
Melissa Fincher | CHOICES HCBS Qualified Assessor
Nestor Chavez | SMP Support Staff



HOUSING AND FAMILY SERVICES

Pictured Left to Right

Jackie Smith | Family Advocate/Project Manager

Andy Meadows | Project Manager/Home Specialist/Emergency Repair Program Specialist

Vicki Beck | Relative Caregiver Senior Advocate/RCP Case Management

Melissa Allison | Data Intake/Activities Facilitator

Chasity Howard | Service Coordinator/Project Manager

Myra Walker | Housing & Family Services Director

Vickie Reels | Relative Caregiver Program Director

Chad Blair | Emergency Repair Program Specialist/Project Manager

Ladelle Randolph | Project Manager

Judy Roberson | Quality Assurance Support Staff/ABC Grant Coordinator/Housing Service Coordinator

Haley Dickson | Community Development Planner (ECD)

*Providing Quality Services
to the People of the Upper Cumberland*



Legislator of the Year

Representative Kelly Keisling was chosen as this year's recipient of the "Legislator of the Year" Award by the Upper Cumberland Development District. The awards were made on March 24, 2015 at the Tennessee Development District Association (TDDA) Legislative Awards Breakfast in Nashville.

The awards are given on the basis of nominations from each of the nine development districts to those legislators who have shown leadership and put forth considerable effort on behalf of their cities and counties.

Representative Keisling continues to advocate for economic improvements for all rural communities. His continuing support of rural community hospitals, parks and recreation facilities and funding for roads and water and sewer infrastructure demonstrates his commitment to helping our small communities sustain a quality of life that appeals to all Tennesseans.

We appreciate the support Representative Keisling has given our local governments by supporting the efforts of development districts and local governments in the legislature.

Pictured Left: Mark Farley, UCDD Executive Director, and Representative Kelly Keisling.

Pictured Below: Representative Cameron Sexton; Dale Reagon, Clay County Mayor; Representative Kelly Keisling; Richard Driver, TDDA President and Mayor of Lafayette; Steve Jones, Macon County Mayor; Richard Daniel, Pickett County Executive; and Mark Farley, UCDD Executive Director.

2016 Rebuild Tennessee Award

The City of Livingston was chosen as the recipient of the 2016 John S. Wilder Rebuild Tennessee Award by the Upper Cumberland Development District for its downtown revitalization project at the Tennessee Development District Association Rebuild Tennessee Awards Luncheon in Murfreesboro, Tennessee on March 29, 2016.

Each year the TDDA recognizes local governments and other agencies for special contributions to the improvement of infrastructure systems by presenting the Rebuild Tennessee Awards. These awards highlight and recognize projects from across the State of Tennessee that have had a significant impact on the jurisdictions in which they are located. In recognition of the memory of Lt. Governor and Senate Speaker Emeritus John S. Wilder, the award has been renamed the John S. Wilder Rebuild Tennessee Award.

As a recipient of the Department of Finance and Administration rebate grant and two sizable grants in 2014 from the Tennessee Department of Transportation (TDOT) and the Tennessee Department of Environment and Conservation (TDEC), the City of Livingston is moving forward with extensive plans to reinvigorate the heart of the community.

Livingston will utilize the \$450,000 in grant funds received from TDOT to create stamped crosswalks, ADA compliant curbs, and sidewalk improvements to promote pedestrian safety.

Another arm of the downtown revitalization project, the development of Central Park, will be assisted through the awarded TDEC grant in the amount of \$250,000. The million dollar project will result in a stage, playground, splash pad, restrooms, vendor station, parking, grassy area and walking path.

Transformation has already begun around Livingston's square. The Downtown Revitalization Committee has placed new sod around the courthouse square to level the surface for safety, purchased new lampposts and benches, and created a new (aesthetically pleasing) parking lot to serve downtown businesses.

The City of Livingston and its leadership are champions in downtown revitalization. We are proud to recognize Livingston as this year's Rebuild Tennessee award recipient for their exemplary collaboration with community partners and tireless dedication to seeing their vision come to fruition.

Pictured Top Right: Amy New, Assistant Commissioner of TN ECD; Tommy Lee, ECD Director of UCDD; Virginia Solimine, UCDD Community Development Planner; Mark Farley, UCDD Executive Director; Rita Underhill, Director Marketing & Tourism of Livingston-Overton County Chamber of Commerce; Curtis Hayes, Mayor of Livingston; Greg McDonald, Executive Director of Livingston-Overton County Chamber of Commerce; Megan Farris, ECD Assistant Director of UCDD; and Richard Driver, TDDA President and Mayor of Lafayette.

"The City of Livingston...Champions in Downtown Revitalization"



CITY OF LIVINGSTON GRANT AWARD RECOGNITION
WITH GOVERNOR HASLAM



GROUND BREAKING CEREMONY
PICTURE CREDIT: LIVINGSTON-OVERTON CO. CHAMBER OF COMMERCE



UPPER CUMBERLAND MAYORS AND UCDD STAFF WITH SENATOR CORKER



BEATY GENERAL STORE/HISTORIC PRESERVATION CEREMONY



WARREN COUNTY STRATEGY SESSION WITH REGIONAL PARTNERS



ECD STAFF LEADS STRATEGIC PLANNING SESSION AT TECH RED!



MARK FARLEY PRESENTS AT THE GOVERNOR'S RURAL TASK FORCE TOWN HALL MEETING



UPPER CUMBERLAND TENNESSEE RECONNECT COMMUNITY LAUNCH EVENTS



TDOT COMMISSIONER SCHROER VISITS UPPER CUMBERLAND RURAL PLANNING ORGANIZATIONS

Economic & Community Development

ECONOMIC DEVELOPMENT

We recognize successful economic development takes the right team of individuals working together to strategically plan for the future. To facilitate strategic planning conversations between all state and regional partners with local government officials and community leaders, UCDD coordinates Economic Development Strategy Sessions in each Upper Cumberland county annually. Additional economic development assistance includes the preparation of Requests for Information (RFI) and industrial grant proposals including TNECD's Site Development, TNECD's Fast Track and TVA's InvestPrep. To ensure your community is best positioned for economic growth, our staff can also attend and assist with meeting compliance of your Joint Economic and Community Development Board (JECDB) and Industrial Development Board (IDB) meetings.

GEOGRAPHICAL INFORMATION SYSTEMS (GIS)

Our staff provides GIS services including maps, database management and data analysis to the fourteen counties on the Cumberland Plateau. Geographical Information Systems facilitate planning, grant writing and presentations by applying high performance computing power to spatial datasets. GIS allow for fast, adaptable data presentations with overlays of municipal infrastructure, flood-ways, topography, elevation, parcels and more. Custom map products bring the intended information to the forefront and allow for a more effective discussion. Management of large datasets means better decision making through the process of sorting, refining and eliminating of unnecessary information.

GRANT WRITING AND ADMINISTRATION

The UCDD has several experienced and specialized project managers on staff who have assisted in the writing and administering of grants across a wide spectrum of projects. We have extensive application experience in the following: Community Development Block Grants (CDBGs), Appalachian Regional Commission (ARCs), Economic Development Administration (EDA), Fast-track Infrastructure Development Program (FIDPs), TN Department of Environment and Conservation (TDEC), TN Department of Transportation (TDOT), HOME Housing Rehabilitation Grants and CDBG Facade Grants.

HISTORIC PLANNING SERVICES

The UCDD's mission to preserve, protect and promote the cultural resources of the Upper Cumberland region is accomplished through an agreement with the Tennessee Historical Commission, which receives federal funds from the National Park Service, Department of the Interior. This mission leverages the unique character of the region to help foster economic development. The Historic Preservation Planner, in conjunction with the Tennessee Historical Commission, offers technical assistance with the following federal and state programs: Federal Historic Preservation Grants, National Register of Historic Places, Investment Tax Credit Program, Section 106 of the National Historic Preservation Act, Certified Local Government Program and Historical Markers Program.



RPO GRANT FUNDS CONSTRUCTION OF THE NEW SLIGO BRIDGE
IN DEKALB COUNTY



CLEAN TENNESSEE ENERGY GRANT RETROFITS THE ALGOOD CITY GARAGE
LIGHTING WITH ENERGY EFFICIENT LED FIXTURES

LOCAL PLANNING SERVICES

Community Planners provide assistance to twelve municipal and regional planning commissions in several areas including, but not limited to the following: approval of subdivision plats, technical assistance with regards to Historic Zoning Code, enforcement of the Flood Damage Prevention Ordinance, adoption and amending of local subdivision regulations and zoning ordinances, compliance with the National Flood Insurance Program, Long Range Planning, Land Use and Transportation Policy Planning, Major Thoroughfare Planning, the adoption and closure of county roads, four hours of continuing education of Planning Commission members required by Tennessee Code annotated, technical assistance to the local Board of Zoning Appeals, the adoption of the yearly county road list, certification of special censuses and annexations and Plans of Services.

REGIONAL MARKETING

The UCDD recognizes cities and counties stand stronger when they stand together. The Upper Cumberland Development District provides regional support in economic and community development marketing by offering a unified approach on behalf of the Upper Cumberland. In collaboration with state and regional partners, the Upper Cumberland Tourism Association and others, the Development District continues to strengthen and expand a marketing alliance dedicated to promoting the Upper Cumberland. Our staff currently promotes the region at local, state, national and international economic development conferences and trade shows while continually seeking new opportunities to market the Upper Cumberland.

RURAL PLANNING ORGANIZATIONS (RPO)

The UCDD contracted with the Tennessee Department of Transportation to establish two Rural Planning Organizations (RPOs) in the Upper Cumberland region. The Center Hill RPO includes Cannon, Cumberland, DeKalb, Putnam, Van Buren, Warren and White counties. The Dale Hollow RPO includes Clay, Fentress, Jackson, Macon, Overton, Pickett and Smith counties. The organizations' purpose is to facilitate input from rural counties to TDOT for transportation planning. RPOs work with TDOT to identify the Upper Cumberland region's needs regarding highways, transit, bike/pedestrian issues, aviation and waterways. RPOs are partners with Tennessee's development districts because economic and community development drive many of the transportation improvements in rural counties.

SOLID WASTE ASSISTANCE (TDEC)

Through a contract with the Department of Environment and Conservation (TDEC), our staff provides solid waste management assistance to the Upper Cumberland. Services include support in compiling county Annual Progress Reports (ARPs), filing a Needs Assessment (NA) for each county every five years, and helping counties find and apply for grants to update county solid waste equipment and facilities. Additional services include: participation in county Solid Waste Planning – updating



CELINA DOWNTOWN PROJECT BEFORE AND AFTER RENOVATION
(BEFORE RENOVATION)

(AFTER RENOVATION)

goals and measuring progress, education on sufficient and environmentally sound disposal, management of Household Hazardous Waste (HHW), encouraging increased access and participation in recycling, increasing the diversion of organics from the waste stream, research on waste reduction and recycling technology, education on landfill disposal, and assistance in updating county Disaster Debris Management Plans.

STATISTICAL INFORMATION

The UCDD has been the depository of regional statistics for over 40 years. The staff maintains information relating to retail sales, personal income, traffic counts, labor force data, population characteristics, housing data, area wages, and various other economic and demographic indicators.

TACIR

In order to accurately portray the infrastructure needs across Tennessee to the General Assembly, the Tennessee Advisory Commission on Intergovernmental Relations (TACIR) developed the Infrastructure Needs Inventory. TACIR has partnered with the nine development districts across the state to gather this information. UCDD staff conduct interviews with local and state agencies each year to compile an inventory of governmental and school system infrastructure needs. TACIR staff analyze the data and prepare an annual report for the General Assembly which assists in their budgeting process. Each project listed on the inventory is either in the conceptual, planning and design or construction phase. The TACIR inventory process proves beneficial not only to the state of Tennessee and the general assembly, but to the local communities. The process involves a variety of local leaders including but not limited to school superintendents, road superintendents, elected officials and public works directors. TACIR provides an avenue for long-range planning across the region and close to home.

TENNESSEE DOWNTOWNS/TENNESSEE MAIN STREET

TN Downtowns is a program under the umbrella of TN Main Street. As revitalization surges through small downtowns, this program has become more popular. Towns apply for the program with a committee of volunteers, and if chosen, are awarded a \$15,000 grant to jump start the revitalization. The first year of the grant award is primarily education for the committee allowing them to attend numerous seminars. Representatives from the program (both local and national) visit the town and work with committees to create a plan for the grant money and build a vision for the community. In the second year, the grant money is awarded. Allowable projects include signage, streetscapes, facades, awnings, landscape, lighting, windows, doors, way-finding signs, benches, crosswalks, and other projects that improve the look and feel of a downtown area. UCDD has also collaborated with TTU, coordinating interns from the College of Human Ecology to work with downtowns on design and merchandising. This program opens doors for other grant awards for downtown revitalization.



RELATIVE CAREGIVER PROGRAM - FAMILY ENRICHMENT ACTIVITIES



FIDDLERS ANNEX PLAYGROUND



SOUTH CARTHAGE APARTMENTS CHRISTMAS
DINNER-SERVICE COORDINATOR PROGRAM



HOUSING & FAMILY CAREVIER STAFF PREPARING HOLIDAY
GIFT BAGS FOR CRDC RESIDENTS



CHILD ABUSE AWARENESS
CLOTHESLINE DISPLAY -RCP PROGRAM



HILLCREST APARTMENTS - GRAND RE-OPENING CELEBRATION

Housing and Family Services

CUMBERLAND REGIONAL DEVELOPMENT CORPORATION / HOUSING

CRDC works with HUD, THDA, Federal Home Loan Bank and USDA Rural Development to create affordable housing. The HUD 202 housing units are for senior citizens 62 years of age or older and are funded by HUD through the Section 202 program. The HUD 811 housing units are for individuals with verifiable disabilities and are funded by HUD through Section 811 program. Farm Labor housing units are for individuals who are employed in the agricultural sector. We currently have complexes in the following Tennessee counties: Anderson, Cannon, DeKalb, Fentress, Macon, Monroe, Morgan, Pickett, Putnam, Smith, Warren and Wilson.

RELATIVE CAREGIVER PROGRAM (RCP)

The Relative Caregiver Program is a comprehensive public/private collaboration funded by the Department of Children's Services. The program offers support services and resources to relatives raising relative children whose biological parents are no longer able to do so. The RCP was developed out of recognition that a child fares better both mentally and physically when placed with a relative versus in state custody. Since many relative caregivers are aging and/or living on a fixed income, providing the basic necessities for their relative children can be a financial struggle. The RCP provides monthly support groups and enrichment activities, as well as emergency financial support for these families. Monthly case management is offered to the whole relative family, and caregivers are provided with a resource manual that lists available resources and services within their own community.

Along with monthly enrichment activities, the RCP offers training and workshops to both caregivers and children such as CPR instructional classes and summer camps. The program is designed to strengthen the relative caregiver family to enable the child/children to remain in the relative caregiver home.

EMERGENCY REPAIR PROGRAM FOR THE ELDERLY

The UCDD administers the Emergency Repair Program for the Elderly(ERP) through a grant under the Housing Trust Fund provided by Tennessee Housing Development Agency. The program provides housing repairs for individuals who are 60 years of age or older, own their home and meet the low income guidelines. The ERP enables eligible participants to receive repairs or replacement of structural problems to their home allowing them to remain in their home. As we see so often, many elderly individuals do not have the funds or means to replace or repair dilapidated systems and/or property/structure. Through the ERP, individuals are able to make their homes safer and more sustainable. Eligible participants must have a need and provide a 1/3 match to the 2/3 match provided by THDA. The maximum allowable funds per household are \$10,000 from THDA and \$5,000 to be provided by the homeowner or other matching source, such as USDA Rural Development or Weatherization Program. There is no lien placed on the property. The ERP is available to all 14 counties of the Upper Cumberland region.



GOLDEN OAKS APARTMENTS - WARREN COUNTY



DOGWOOD APARTMENTS - ANDERSON COUNTY

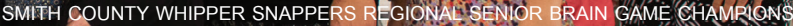
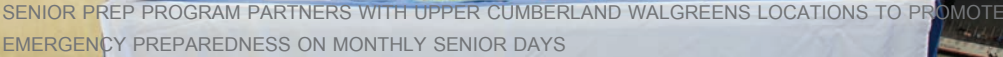
Cumberland Regional Development Corporation provides safe and affordable housing to hundreds of residents in the Upper Cumberland region and surrounding counties. The information provided in the following charts reflect the types of housing units available per county. The numbers in parentheses represent the number of units at each location.

County	HUD 202 For Persons 62 Yrs. or Older	HUD 811 For Disabled Residents	THDA/Rural Development	NSP Houses	Single Resident Homes
Anderson	Dogwood (24)	Roberstville (14)			
Cannon	Hilltop Manor (19)				
DeKalb	Fiddler's Manor (18) Fiddler's Annex (8)		4-Plex (4) Estes Place (8)	4	4
Fentress		Fairgrounds (10) Mace (10)			
Macon	Shenandoah (19)	Shenandoah Haven (14)		2	14
Monroe	Pedigo II (14)	Pedigo I (14)		3	3
Morgan		Clinch River (18)			



SINGLE FAMILY HOMES - MACON COUNTY RENTALS

County	HUD 202 For Persons 62 Yrs. or Older	HUD 811 For Disabled Residents	THDA/Rural Development	NSP Houses	Single Resident Homes
Pickett	Hillcrest (24)				
Putnam	Laurel Creek (19)				
Smith	S. Carthage Manor (14)			2	2
Warren	Golden Oaks (14)		Beacon Light (23)		7
White				4	4
Wilson	Peyton Manor (34)				1



Area Agency on Aging and Disability

THE UPPER CUMBERLAND AREA AGENCY ON AGING AND DISABILITY (AAAD) is supported through federal Older Americans Act funds as well as other state funds. Each AAAD in Tennessee is designated and funded by the Tennessee Commission on Aging and Disability. The AAAD has three primary functions: advocacy services to those who lack the capacity to have their voice heard; information and assistance to guide individuals through a maze of support services; and the provision of services through contracts with licensed providers in each county of the state. The UCAAAD also provides assistance to individuals through funding provided by the Bureau of TennCare and the Administration on Community Living.

INFORMATION AND ASSISTANCE PROGRAM

The AAAD serves as the Aging and Disability Resource Center (ADRC) for adults age 60 and over, adults with disabilities, caregivers and agencies or organizations seeking information on behalf of an individual regarding services and programs to meet their needs. The AAAD/ADRC maintains a resource database containing up-to-date information about community resources. Information and Assistance (I&A) includes: assessing the needs and capacities of the individual; providing current information on opportunities and services available within their community; and linking the individual to available opportunities and services. The Tennessee Commission on Aging and Disability is currently in the process of facilitating a state-wide database, which would include resources available in each of the nine regions of Tennessee. An individual may contact the AAAD/ADRC for Information & Assistance through email at cvassilev@ucdd.org, by personal visit or by at telephone (1-866-836-6678).

TENNCARE CHOICES

The AAAD serves as the single point of entry for individuals and families seeking information about CHOICES including institutional and Home and Community-Based Services (HCBS). The AAAD provides: outreach and education about Long Term Services and Supports (LTSS) options for the community-at-large, consumers, caregivers and providers; information and referral for individuals or families considering options for LTSS; screening and assessment to assist individuals and families in determining possible eligibility and need for LTSS; facilitated enrollment into the CHOICES LTSS system; and advocacy on behalf of individuals and families seeking access to and/or receiving Medicaid-reimbursed LTSS. In FY16, the AAAD began providing Ombudsman services for CHOICES members receiving the Community Living Supports (CLS) benefit, including members identified for transition to CLS. Five staff members from the UCAAAD completed the required training for a CHOICES Ombudsman.

HOME AND COMMUNITY-BASED SERVICES (HCBS)

Home and Community-Based Services provide eligible adults age 60 and over and adults age 18 and over with physical disabilities who are at risk of entering long-term care facilities the option of receiving services in their homes or in a community setting. Home and Community-Based Services are state-funded (OPTIONS for Community Living) and federally-funded (Older Americans Act Title III) services. Priority of services is given to those with greatest economic and social need. The AAAD's Options Counselors conduct an in-home assessment to determine the need for services; develop an Action Plan along with the client to determine current supports in place and unmet needs; arrange for the delivery of services either through an outside provider agency the AAAD contracts with or through the self-directed care option; and provide on-going service coordination and re-assessments. In-home services may include home delivered meals, homemaker or personal care.



HOLIDAY FOOD BAG OUTREACH PROVIDED 250 HOLIDAY FOOD BAGS TO SENIORS IN NEED



FOR THE HOLIDAYS

Seniors across the Upper Cumberland received food to make hot meals this holiday season thanks to generous canned food donations and contributions from multiple community organizations. Each December, the Area Agency on Aging and Disability coordinates holiday food bags for seniors in need across the Upper Cumberland. Holiday food bags are created from the canned food donations and contain ingredients for seniors to prepare a hot holiday meal. The bags are distributed by AAAD staff to low-income, home-bound clients throughout the region.

This year, AAAD staff teamed up with the Sunset and Noon Rotary Clubs of Cookeville, First Volunteer Bank, F&M Bank, Citizens Bank, Middle Tennessee Curb, and Pioneer Credit Company branches of Cookeville and Smithville to collect canned food donations for the holiday food bags. Through canned food donations and \$1,350 in contributions, AAAD staff members were able to assemble and distribute 250 holiday food bags to seniors in need. Each senior received a bag containing canned ham, corn, green beans, yams, fried apples and a stuffing mix or rolls. Assembling and distributing holiday food bags is the highlight of the season for the AAAD staff.

FAMILY CAREGIVER PROGRAM

The National Family Caregiver Support Program (NFCSP) provides assistance to family caregivers and grandparents or other relative caregivers. Family members are the primary providers of long-term care for older adults and adults with disabilities in the United States rather than social service agencies, nursing homes or government programs. These informal caregivers provide unpaid help to those who live in the community and have Activities of Daily Living (ADL) limitations such as bathing, transferring, eating, dressing and walking. NFCSP provides five basic services for family caregivers that include: information to caregivers about available services; assistance to caregivers in gaining access to services; individual counseling, support groups, and caregiver training to assist caregivers in making decisions and solving problems relating to their caregiving roles; respite care to enable caregivers to be temporarily relieved (ex: homemaker, adult day care, respite and personal care services); and supplemental services, on a limited basis, to complement the care provided by family caregivers (ex: home-delivered meals and medical supplies).

SENIOR EXPO

The Senior Expo has historically drawn in hundreds of seniors, caregivers and healthcare professionals each year to obtain information and resources from sponsors and vendors from all across the Upper Cumberland. This year's Senior Expo was held on October 22, 2016 with well over 900 people in attendance. The theme "Get into the Act" focused on how older adults are actively taking charge of their health, impacting the lives of others and being engaged in their communities. The



UPPER CUMBERLAND SENIOR EXPO ATTRACTED MORE THAN 900 SENIORS FROM ACROSS THE REGION

expo offered attendees many opportunities to participate in hands-on educational activities (EMA/EMS Live Demonstration, Brain Care, Art for Two, & Music and You).

SENIOR CENTERS

Through the Older American's Act (OAA), the purpose of the senior center is to facilitate the social, emotional and physical well-being of Tennessee adults age 60 and over as part of a comprehensive and coordinated system of community-based services and activities. Senior centers provide access to community resources that maintain independence and wellness. The Upper Cumberland AAAD contracts with 20 senior centers throughout the 14 counties of the Upper Cumberland. Some of the services available through local senior centers are: resource information, health promotion, physical fitness, recreational activities, educational activities, telephone reassurance and Evidence-Based programs. Senior Centers provide programs which ensure the health and well-being of seniors and promote quality of life. Programs and services are encouraged to meet the needs of multiple generations of seniors.

An example of the stimulating and fun activities offered at local senior centers includes the annual Senior Brain Games competition. Three Middle Tennessee senior center teams competed in the trivia-based, semi-final Senior Brain Games competition on September 18, 2015, at the Cookeville Senior Center to determine who would advance to the state championship game in Morristown, Tennessee on October 9. The Smith County Whipper Snappers members Greta Kirby, Zary Shealy, and Jane McCall represented the Upper Cumberland region as they went head-to-head in competition against two other Middle Tennessee teams. The Ashland City Acers took home the win at the semi-final competition and represented Middle Tennessee at the Senior Brain Games state championship competition. Sponsored by the Tennessee Commission on Aging and Disability, in partnership with the Upper Cumberland Area Agency on Aging and Disability, the Senior Brain Games competition is designed to help keep seniors mentally active, provide an opportunity for social interaction, and get some healthy competition going among senior communities throughout the state.

CONGREGATE NUTRITION

The Congregate Nutrition Program provides a nutritious lunch to older adults in each of the fourteen counties. There are 18 congregate meal sites throughout the Upper Cumberland with most being co-located at the senior centers. The goals of the Congregate Nutrition Program are to: promote, maintain and improve the health and well-being of eligible consumers aged 60 years and older, and adults with disabilities; reduce nutritional risk among consumers through the provision of nutritious meals, nutrition screening, and nutrition counseling; reduce social isolation; provide planned nutrition education in the congregate and home-delivered meals programs; and link eligible consumers to available community services.



DORTHA TEEPLE ADVOCACY AWARD RECIPIENT



TENNESSEE FEDERATION ON AGING
DAY ON THE HILL



OMBUDSMAN VOLUNTEER RECOGNITION



RESPITE TRAINING



PUBLIC GUARDIANSHIP PROGRAM
VOLUNTEER RECOGNITION

TRANSPORTATION

The AAAD contracts with the Upper Cumberland Human Resource Agency (UCHRA) to coordinate and provide public transportation services for adults age 60 and over with priority given to those of greatest economic and social need. Transportation vouchers are disseminated at each senior center to those needing transportation services for activities of daily living such as, but not limited to, shopping for groceries and other needs, non-TennCare medical and other health care related appointments, pharmacies, congregate meal sites, etc. The transportation voucher is redeemed through the UCARTS public transit system throughout the fourteen county region. With the goal being to prevent isolation in our rural counties, many success stories have been shared by senior center directors across the region.

Below is a personal account from the Pickett County Senior Center Director, Emily Sells, about the benefit of providing transportation service to seniors in our rural communities.

The Transportation Voucher Program has been a huge success in Pickett County. The majority of the participants in our Senior Center are low income, live alone and some of those people do not have family that check on them on a regular basis. With this transportation voucher program we are able to bring these people into our center, with no cost to them, and provide each one with services and activities to promote and independence, health and overall

“ Thanks to the voucher program we are able to see her twice a week and offer her different services that could be beneficial to her health. ”

When the Voucher we had a lady center a few times her of the new and told her that to the center and hot meal and play as she wanted excited and signed for two days a week. After a few weeks, I noticed that she was always wearing an unusual amount of clothes. She informed me that her heat was out, and she could not get anyone to come and repair it for her because she lived so far up the mountain. So I called a local heating and cooling person...He was able to fix it for her that day. Thanks to the voucher program, we are able to see her twice a week and offer her different services that could be beneficial to her health.

- Emily Sells, Pickett County Senior Center Director

SENIOR MEDICARE PATROL (SMP)

Through outreach, counseling and education, SMPs empower and assist Medicare beneficiaries, their families and caregivers to prevent, detect and report health care fraud, errors and abuse. Their work is in three main areas: conducting outreach and education events consisting of group events, presentations, one-on-one counseling and media exposure; recruiting and training volunteers and retired professionals to teach and educate Medicare and Medicaid beneficiaries on how to better monitor what is paid on their behalf and what to do about identified discrepancies; and receiving complaints/issues identified by volunteers. SMPs are grant-funded projects of the U.S. Department of Health and Human Services (HHS) and the U.S. Administration for Community Living (ACL). In Tennessee, the Upper Cumberland Development District/AAAD holds the statewide SMP contract with ACL. The Upper Cumberland contracts with the eight other regions of the state to provide SMP services.

THE STATE HEALTH INSURANCE ASSISTANCE PROGRAM (SHIP)

SHIP provides free and objective one-on-one counseling and education to individuals and groups in regards to Medicare and other related insurances. The SHIP program assists Medicare beneficiaries in comparing and enrolling in Medicare Prescription Drug Plans, assists clients with applying for Medicare Savings Programs and the Low Income Subsidy (Extra Help) and answers general questions about original Medicare and Medicare Advantage. The SHIP program provides assistance to thousands of seniors each year that saves them large amounts of money on a monthly basis.

PUBLIC GUARDIANSHIP PROGRAM

The Public Guardianship for the Elderly Program is designed to aid persons 60 years of age and older who are unable to make financial or medical decisions and have no family member, friend, bank or corporation willing and able to act for them. The District Public Conservator may, through court appointment, legally make decisions for the client and manage the person's care and/or property. An individual may request the District Conservator to serve as attorney-in-fact under a Durable Power of Attorney for finances and/or health care. This instrument should specify the powers of the attorney-in-fact and should always be "durable," allowing it to remain in effect in case of disability. At the beginning of FY16, the Upper Cumberland's Public Guardianship program was serving the greatest number of clients with the contracted amount of state dollars, compared to other regions of the state.

LEGAL ASSISTANCE

The Legal Assistance Program is delivered through a contract with Aging Services for the Upper Cumberland Inc., a non-profit corporation which provides free legal assistance in specified areas of law for persons age 60 and over. The legal assistance program utilizes senior centers as contact points in each county and visits at least once a quarter. The attorney is mandated to give priority to older persons who are minority individuals, those with the greatest economic or social need, and those who are frail/disabled. The staff attorney can provide legal assistance, which may include advice, counseling, and representation, in areas of law including, but not limited to, Social Security, Supplemental Security Income (SSI), insurance problems, Medicare, Medicaid, TennCare, elder abuse and other legal matters.

OMBUDSMAN

The Ombudsman Program is also delivered through a contract with Aging Services for the Upper Cumberland, Inc., which provides advocacy services to persons residing in long-term care facilities such as nursing homes, assisted care living facilities and homes for the aged. The district long-term care Ombudsman can assist with questions about long-term care facilities, investigate complaints against facilities and assist in the resolution of problems. The Ombudsman also recruits and trains Volunteer Ombudsman Representatives (VOR) who make quarterly visits to long-term care facilities in the service area. The VOR's receive ongoing training and refer clients with problems to the attorney and the district Ombudsman.



Cumberland Area Investment Corporation

Cumberland Area Investment Corporation (CAIC), in cooperation with private lenders, USDA Rural Development and U.S. Department of Commerce-Economic Development Administration (EDA) offers loans to small businesses in the Upper Cumberland region working to expand or retain jobs.

Client	County	Approved Loan Amount	Existing Jobs	New Jobs	Total Jobs
Brad Smith	Fentress	\$2,650	2	0	2
Brad Smith/ Bailer Loan	Fentress	\$13,000	3	0	3
Cookeville Remodeling, Inc.	Putnam	\$30,000	5	5	10
Dale Hollow 1-Stop BBQ	Clay	\$210,000	11	17	28
DeKalb Co. IDB/ Omega Apparel (EDA)	DeKalb	\$300,000	150	50	200
DeKalb Co. IDB/ Omega Apparel (RD)	DeKalb	\$250,000	151	50	201
Helton, Inc.	Warren	\$300,000	35	90	125
Jackson Kayak, Inc. (EDA)	White	\$300,000	110	350	460
Jacob Sparkman Equipment Loan	White	\$20,000	3	1	4
Master Custom Cabinetry of TN., Inc.	DeKalb	\$300,000	14	100	114
Master Custom Cabinetry of TN., Inc. (RD)	DeKalb	\$100,000	14	150	164
Robert's Family Cafe and Diner	White	\$145,000	5	6	11
Robert's Family Cafe and Diner II	White	\$170,000	10	8	18
White Consort LLC/Jackson Kayak	White	\$75,000	170	300	470
Calendar Year 2015 Grand Total: 14 Loan(s), 14 Project(s)		\$2,215,650	683	1127	1810
CAIC Loan Grand Total: 98 Loans		Approved Loan Amount: \$12,361,201.67		Total Loan Balance: \$7,005,589.44	

Financial Summary

Administration		2014-2015 Actual		2015-2016 Proposed		2016-2017 Proposed	
<u>Estimated Revenues</u>							
Grantor Revenue	\$	691,284	\$	739,665	\$	778,141	
Local Revenues		455,809		462,058		468,745	
Total Revenues	\$	1,147,093	\$	1,201,723	\$	1,246,886	
<u>Estimated Expenditures</u>							
Administration		691,284		739,665		778,141	
Local Expenses		49,546		51,000		56,000	
Total Expenses	\$	740,830	\$	790,665	\$	834,141	
Cash Match					\$		
Aging and Disability							223,036
Economic and Comm. Dev.							171,191
Housing							18,213
					\$		412,440
				Gain (Loss)	\$		305

Area Agency on Aging
And Disability

2014-2015
Actual

2015-2016
Proposed

2016-2017
Proposed

Estimated Revenues

Grantor Revenue	\$	4,170,772	\$	3,994,172	\$	4,032,191
Local Revenues		114,362		160,883		223,036
Total Revenues	\$	4,285,134	\$	4,155,055	\$	4,255,227

Estimated Expenditures

Senior Medicare Patrol		283,663		300,515		299,029
Long Term Care		345,658		315,207		349,915
Aging Planning	\$	450,167	\$	477,715	\$	482,449
Coordination		99,501		67,097		70,136
Information & Assistance		64,123		89,031	\$	75,472
IIID Medication Management		-		10,753		-
Guardianship		180,354		195,576		194,995
Passthrough		2,079,397		1,901,763		1,892,026
State Health Insurance Program		70,324		64,467	\$	77,302
IIID Preventative Health		1,172		-	\$	35,428
Waiver Administration		662,422		599,088		709,263
Medicare Improvements Act		48,351		51,268		63,393
Total Expenditures - Aging	\$	4,285,134	\$	4,072,480	\$	4,249,408

Financial Summary

Economic & Community Development		2014-2015 Actual		2015-2016 Proposed		2016-2017 Proposed
<u>Estimated Revenues</u>						
Grantor Revenue	\$	901,286	\$	683,077	\$	698,302
Local Revenues		181,965		219,783		171,191
In-Kind Revenue	\$	11,350		30,934		26,667
Total Revenues	\$	1,094,601	\$	933,794	\$	896,160
<u>Estimated Expenditures</u>						
Rural Planning Org. - Dale Hollow	\$	55,219	\$	58,018	\$	58,018
Rural Planning Org. - Center Hill		51,334		58,018		58,018
Brownsfield	\$	204,202	\$	-	\$	-
Local Planning		94,802		102,899		112,605
Historic Preservation		49,626		83,334		66,667
TN Arts Commission & 604B		67,628		-		-
Solid Waste		36,808		50,000		40,738
TACIR		54,304		59,629		59,729
Appalachian Regional Commission		198,766		297,349		265,296
Cumberland Area Investment Corp.		98,279		110,602		125,089
Economic Development Admin.		183,638		113,945		90,000
ECD & Technical Assistance		-		-		20,000
Total Expenditures - ECD	\$	1,094,607	\$	933,794	\$	896,160

Housing & Family Services		2014-2015 Actual		2015-2016 Proposed		2016-2017 Proposed	
<u>Estimated Revenues</u>							
Grantor Revenue	\$	880,146	\$	972,034	\$	1,016,349	
Local Revenues		19,739		9,685		18,213	
Total Revenues	\$	899,885	\$	981,719	\$	1,034,562	
<u>Estimated Expenditures</u>							
Home Rehab	\$	18,831	\$	20,000	\$	14,390	
Housing		401,264		435,562		491,428	
Relative Caregiver		303,872		303,934		306,522	
Emergency Home Repair		189,887		222,222		222,222	
Total Expenditures	\$	913,853	\$	981,718	\$	1,034,562	

Work Program FY 2017 (2016-2017)

Pursuant to Section 13-1406, Paragraph B-2, Tennessee Code Annotated, the following depicts the work program of the Upper Cumberland Development District for FY-2017.

100 REGIONAL COMPREHENSIVE PLANNING

101 General Development Planning/Comprehensive Economic Development Strategy (CEDS)

The Comprehensive Economic Development Strategy serves as a regional road map for economic and community development. A CEDS committee containing public and private representation from a variety of business and service sectors conducts a SWOT analysis of the region identifying strengths, weaknesses, opportunities and threats. Additionally, economic development strategy sessions are conducted in each of the fourteen communities where goals and objectives are established. The information is compiled and analyzed to identify the greatest needs of the region. The five year Comprehensive Economic Development Strategy is reviewed and updated annually and serves as a work plan for each community and partner of economic development. The 2015-2020 CEDS identified workforce development and education, resiliency, tourism and telecommunications as the primary goals for the Upper Cumberland region.

102 Land Use

The UCDD will provide, as part of its local planning contracts, a Land Use and Transportation Policy Plan for the future development of land use and transportation facilities designed to formulate a coordinated, long-term development program. UCDD staff will study historic events, governmental structure, natural factors, and socio-economic characteristics of a community to determine how these have affected and will affect land uses and transportation facilities. Existing land uses and transportation facilities will be analyzed to identify important characteristics, relationships, patterns and trends. From this information and analysis, relevant problems, needs and issues concerning land will be identified. The plans usually cover a planning period of about twenty years. The development goals, objectives, and policies and the implementation strategies in this plan will be periodically reviewed and, when necessary, updated to reflect unanticipated occurrences or trends after adoption.

103 Data Analysis

The staff Research Analysis will continue to collect and analyze data used in planning documents, special studies, and project applications, as well as, answer requests from the public and private sector. The UCDD is an official Sub-State Data Center for the U.S. Bureau of Census.

104 Infrastructure Needs Assessment

The Upper Cumberland Development District has applied for a grant to fund a regional infrastructure study which will identify the existing system in addition to future needs and service gaps. The completed study will be periodically updated to reflect changes across the region and will be an integral part of strategic planning for economic and community development. This will be done in conjunction with the TACIR report as referenced on page eighteen of the Annual Report.

105 Growth Plan (Public Act 1101)

The UCDD staff has been working with a number of Upper Cumberland cities and counties in fulfilling the requirements of Public Act 1101. This activity will continue as needed.

200 HOUSING DEVELOPMENT

201 Housing Planning

The UCDD will coordinate housing related activities as follows: contract with cities and counties to administer and implement housing grants; develop and write housing rehabilitation grants and grants for new construction of housing for low-income families for cities, counties, and non-profits; work with the Cumberland Regional Development Corporation to maintain access to affordable rental property and homeownership opportunities for low and very low income households; conduct public hearings on housing related issues; and perform Fair Housing activities for cities and counties. It is estimated that the elderly population will double during the next 20 years.

202 Private Housing Development Industry

Pursuant to a contract with the Tennessee Housing Development Agency, the UCDD will continue to provide technical assistance to the private sector.

203 Public Sector Housing Development

Pursuant to a contract with the Tennessee Housing Development Agency, the UCDD will continue to provide technical assistance to the public sector.

300 TRANSPORTATION DEVELOPMENT

301 Transportation Planning

The UCDD working in conjunction with the Tennessee Department of Transportation, will serve as a focal point for the following Rural Planning Organization's (RPO): (1) Dale Hollow RPO; serving Clay, Fentress, Jackson, Macon, Overton, Pickett, and Smith counties (2) Center Hill RPO; serving Cannon, Cumberland, DeKalb, Van Buren, Warren, and White counties. These groups provide a permanent mechanism for local official's input into the transportation decision-making process. The RPO's consider multi-modal transportation needs as well as short term funding priorities; and make recommendations to TDOT. The UCDD will provide, as part of its local planning contracts, a Land Use and Transportation Policy Plan for the future development of land use and transportation facilities designed to formulate a coordinated, long-term development program. UCDD staff will study historic events, governmental structure, natural factors, and socio-economic characteristics of a community to determine how these have affected and will affect land uses and transportation facilities. Existing land uses and transportation facilities will be analyzed to identify important characteristics, relationships, patterns, and trends. From this information and analysis, relevant problems, needs, and issues concerning land will be identified. The plans usually cover a planning period of about twenty years. The development goals, objectives, and policies and the implementation strategies in this plan will be periodically reviewed, and, when necessary, updated to reflect unanticipated occurrences or trends after adoption.

302 Highways

Through the RPO's, the Economic and Community Development staff will seek to implement construction of industrial access roads for new or expanding industry.

303 Airports

Through the RPO process, technical assistance will be given in efforts to upgrade all regional airports.

Work Program FY 2017

304 Railroads

Through the RPO process, technical assistance will be given in efforts to upgrade all rail service within the Upper Cumberland.

305 Waterways

Through the RPO process, technical assistance will be given in efforts to assist with planning and grant applications to those communities desiring port development on the Cumberland River. The staff will seek opportunities to promote economic development requiring waterways as a criteria for location in the Upper Cumberland area.

306 Pipeline

No activities are planned under this sub-category.

308 Transit

Through the RPO process, technical assistance will be given in efforts to upgrade all transit services within the Upper Cumberland. The Area Agency on Aging will continue to monitor the activities of and provide technical assistance to the Upper Cumberland Area Regional Transportation System (UCARTS).

309 Personal Transportation

The Area Agency on Aging and Disability participates in the development and implementation of the strategic plan of the Tennessee Commission on Aging and Disability for the purpose of addressing transportation needs of the elderly and adults with disabilities. The AAAD also provides requested information to the Upper Cumberland Human Resource Agency to assist with the strategic planning process for the provision of regional public transportation.

400 ECONOMIC DEVELOPMENT

401 Economic Development Planning

Economic Development Planning will include coordination with other development organizations and technical assistance to on-going economic development projects. The District staff will seek opportunities to implement new economic development programs. UCDD will coordinate trainings and planning meetings for local officials and economic development staff. The District staff will prepare cluster analyses of industries within the region. Further, occupational analyses will be conducted to determine which occupations are disproportionately represented. Additionally, staff will promote technology transfer as a component of economic planning as the district's businesses adapt and apply new technologies to become economically competitive.

402 Industrial Development

The Economic Development staff will provide technical assistance in the development and improvements of industrial parks to all cities and counties in the District as requested and needed. Assistance will also be provided by the District staff for industrial location and expansion projects.

403 Agriculture and Silviculture

The UCDD will participate with Rural Area Development Committees in addressing problems of farmers and rural residents of the region.

404 Commercial and Tourism Development

The UCDD will provide data and technical assistance to the Upper Cumberland Tourism Association as requested, but will not have a contract for FY-17.

405 Business Loans and Job Creation

The UCDD will assist small businesses in obtaining long term financing and creation of new jobs through the Cumberland Area Investment Corporation, EDA Revolving Loan Fund, USDA/Rural Development IRP Program, the Tennessee Jobs Program, TVA, and Small Business Investment Companies.

406 Business Incubator/Accelerator Development

The UCDD will work with Tennessee Technological University and Roane State Community College in the implementation of the Business Incubator/Technology Center in the Upper Cumberland. UCDD will also work with the Biz Foundry to promote its accelerator program.

407 Overall Economic Development Planning

The UCDD will use the Comprehensive Economic Development Strategy as a guide to assist local entities in implementing proposed plans and projects throughout the 14-county area.

500 HUMAN RESOURCE DEVELOPMENT

501 Human Resource Planning

(See Paragraphs 502-506)

502 Education

No activities are planned under this sub-category.

503 Health

The Area Agency on Aging and Disability will provide technical assistance for county and regional health fairs that provide screenings and health education to seniors and other adults with disabilities. Staff members will serve on health councils and will encourage senior center directors to participate in their counties. The AAAD funds Evidence Based programs in each county through the local senior centers, along with other social and educational activities, to improve the health and well-being of seniors. The UCDD will offer technical assistance in the securing of certificates of need for businesses that provide necessary service to seniors and adults with disability.

504 Children's Services

The UCDD will work with other agencies responsible for targeting the needs of children in the Upper Cumberland area. The staff will work with individuals who are "parents again" or those who have the responsibility of caring for children without a biological parent living in the household. UCDD staff will provide support groups available in both day and evening settings, evening groups for adults and children, groups for children and teens, information and referral, emergency assistance for unmet needs upon availability of program funds, short term case management, recreational activities, educational and nutritional health awareness training/workshops. This program is funded by the Department of Children's Services/Department of Human Services as well as private donations and public funding organizations.

Kinship Support Network Programs Training: The Relative Caregiver Program staff will be providing quarterly training to the Tennessee Department of Children's Services staff.

The Families First Kinship Care (FFKC) payment began as pilot program on April 1, 2005. The program is a collaborative effort between the Department of Children's Services (DCS), the Department of Human Services (DHS) and the Relative Caregiver Program (RCP). The goal of the program is to encourage placements with relatives for children who are at risk of removal from their home and placement in state custody. The FFKC pilot program allows DCS to prevent children from entering or re-entering state custody by offering eligible relative families an additional payment to supplement the Families First Child-Only grant offered by DHS. Eligibility for the payment is determined by DCS staff and referred to the Relative Caregiver Program (RCP) for issuance of payments and supportive services such as case management. The program started in three regions: Davidson, Shelby and Upper Cumberland.

Work Program FY 2017

505 Aging

The AAAD has three primary functions: advocacy for those who lack the opportunity to have their voice heard; information and assistance to guide individuals through a maze of support services; and to contract with licensed providers for the provision of direct services. Multiple services are made possible by funding through the Older American's Act and facilitated by the Upper Cumberland Area Agency on Aging and Disability through a contract with the Tennessee Commission on Aging and Disability. In addition to the contract with TCAD, the UCAAAD also provides multiple functions to individuals needing long term care through funding provided by the Bureau of TennCare. The Upper Cumberland AAAD also administers the statewide contract for the Administration on Community Living to provide the Senior Medicare Patrol program.

In compliance with the Tennessee Commission on Aging and Disability expectations, quality assurance for all programs will be enhanced in the upcoming year.

The Public Guardianship program will provide a higher level of service by the addition of a Benefits Enrollment Case Manager/Volunteer Coordinator to work with the Public Conservator.

Home and Community Based Services will utilize new tools for client assessment and program enrollment made available through the Lean process initiated by TCAD.

The AAAD will assume additional responsibilities from the Bureau of TennCare and the CHOICES program to perform the CHOICES Ombudsman function that will provide support and communicate concerns related to transitions from Nursing Facilities to Community Living Support homes.

The AAAD will be engaged in the Bureau of TennCare's new Employment and Community First Choices initiative by promoting and supporting integrated, competitive employment and independent living for individuals with intellectual and developmental disabilities.

The Upper Cumberland AAAD will continue administering the Senior Medicare Patrol program and contracting with the eight other AAAD's across the state in order to provide statewide fraud, abuse and error detection services.

506 Handicapped/Accessibility

The Area Agency on Aging and Disability staff will provide technical assistance concerning public facilities and the 504 regulations, as well as the Americans with Disabilities Act.

600 PUBLIC SAFETY

601 Public Safety Planning

The UCDD will provide technical assistance and assist local governments on grant applications for funds for the Federal Emergency Management Agency.

602 Criminal Justice

The UCDD will assist local law enforcement agencies in development of applications for funding for U.S. Department of Justice, Community Oriented Policies Program.

603 Highway Safety

UCDD will assist the Tennessee Department of Transportation with their RSAR's (Road Safety Audit Review).

604 Fire Services

The UCDD will provide technical assistance and grant applications for funds for fire protection equipment from the U.S. Forestry Service, the Tennessee Department of Economic and Community Development, and the Federal Emergency Management Agency as appropriate.

605 Emergency Service System

The UCDD will provide technical assistance and grant applications for funds for emergency service systems through any available funding source.

606 Hazardous Materials

No activities are planned under this sub-category.

700 RECREATION AND CULTURAL DEVELOPMENT

701 Recreation and Cultural Development Planning

As part of its local planning contracts, the UCDD will provide a Community Facilities Plan that will serve as a general guide for “accomplishing a coordinated, adjusted and harmonious development of the municipality which will, in accordance with existing and future needs, best promote public health, safety, order, convenience, prosperity, and general welfare as well as efficiency and economy in the process of development.” The Community Facilities Plan is intended to provide cities/counties with an inventory and analysis of the existing community facilities and services currently available to local residents. The plan also provides recommendations and suggested policies to assist municipal decision making with respect to the continued provision and enhancement of public facilities and services within the planning area for a planning period of approximately ten years.

702 Parks and Recreation

The UCDD will continue to offer technical assistance to communities seeking grants from the Tennessee Department of Environment and Conservation under the Local Parks and Recreation Fund Program for city and county applications and the Recreational Trails Program for public/private partnership applications.

703 Libraries

The UCDD will offer technical assistance to communities interested in applying for Direct Service Grants.

704 Historic Preservation/Cultural Resources Management

The UCDD will continue to work in conjunction with the Tennessee Historical Commission to assist communities in submitting applications for inclusion of sites in the National Register of Historic Places and other relevant projects, along with preservation grant applications. The Historic Planner undertakes Federal Section 106 reviews of sites on behalf of the Tennessee Historical Commission. The UCDD will promote awareness of the importance of Historic Preservation in enhancing economic development. This will be accomplished by public awareness programs, educational programs, community presentations, scenic byways programs and collaboration with other groups and agencies. In addition, UCDD will be involved in various aspects of Cultural Resources Management, assisting local communities and governments with ongoing projects, and the development of new projects and initiatives.

800 ENVIRONMENTAL MANAGEMENT

801 Environmental Planning

The Economic and Community Development staff will continue the preparation of Environmental Assessments as needed. The Community Development staff will conduct environmental reviews for CDBG projects on a contractual basis. The UCDD Environmental Committee will discuss issues of interest with local elected

Work Program FY 2017

officials on a regular basis. UCDD will continue to explore potential brownfields sites and will apply for assessment and clean-up grants as appropriate.

802 Soil Resources

No activities are planned under this sub-category.

803 Water Resources

The UCDD will work with the Tennessee Department of Environment and Conservation to improve water quality by coordinating the 604b grant program.

804 Geologic Resources

No activities are planned under this sub-category.

805 Flora Resources

No activities are planned under this sub-category.

806 Fauna Resources

No activities are planned under this sub-category.

807 Air Resources

No activities are planned under this sub-category.

808 Noise

No activities are planned under this sub-category.

900 UTILITIES

901 Utility Planning

(See Paragraphs 902-906)

902 Solid Waste Management

UCDD staff offers technical assistance in preparation of Annual Reports (ARPs) in the Upper Cumberland region, including counties, cities and towns in accordance with the Solid Waste Management Act of 1991. UCDD staff prepares solid waste Needs Assessment every five years for each county in the region. Staff assists the UCDD Environmental Committee in preparing plans which are in compliance with the latest federal, state and local regulations.

903 Sewer Service

The District staff will provide technical assistance to Upper Cumberland municipalities regarding sewer expansions and improvements, and will prepare grant/loan applications to CDBG, ARC, and USDA/Rural Development.

904 Water Service

The District staff along with the consulting engineers will offer technical assistance to local governments in the improvements of water systems. Grant applications for rural water lines will be made to CDBG, ARC, and USDA/Rural Economic and Community Development funding sources.

905 Electric Service

No activities are planned under this sub-category.

906 Natural Gas Service

The District staff will continue to provide technical assistance to local governments wishing to apply for grants and loans for gas pipelines.

1000 ENERGY DEVELOPMENT

1001 Energy Planning

The UCDD will coordinate with TVA to provide expertise in energy planning.

1002 Energy Development and Production

No activities are planned under this sub-category.

1003 Energy Management and Conservation

The UCDD staff will continue to offer technical assistance to any community which requests assistance. The UCDD will promote the State of Tennessee Energy Conservation Program and the U.S. Department of Energy Conservation Programs, for public buildings, and private buildings.

1100 GOVERNMENTAL SERVICES AND COORDINATION

1101 Local Government

The entire District staff will continue to offer technical assistance under each category in this work program as requested. Grantsmanship services will be offered under available State and Federal Programs. The UCDD will offer Community Development Block Grant administration services on a contract basis.

1102 Clearinghouse Functions

The District will continue to serve as Regional Clearinghouse for federal agencies when requested. Currently, the USDA and the Department of Commerce have requested the service be continued.

1103 Information Services

The District will continue to publish an Annual Report, UCDD Quarterly Newsletter, other brochures, news releases, handbooks and various data tabulations as needed. Workshops will be held on timely subjects and programs. The UCDD will host video conferencing meetings and training sessions. The UCDD maintains a website detailing many of our activities and services.

1104 Communications

The UCDD will maintain an internet website about the District. The UCDD will host video conferences that address topics of interest to public officials, community leaders, agencies, organizations and interested citizens. The UCDD has implemented a GIS System to better accommodate local governments.

1200 GENERAL ADMINISTRATION

1201 Administrative Management

The District will continue the development of an Annual Work Program to define total program management, staff assignments, and overall policies and procedures.

1202 Personnel Management

The District will continue to maintain an Equal Employment Opportunity Officer, the Affirmative Action Plan, as well as both in-house and external training programs. We will provide services as needed to implement the Americans with Disabilities Act.

1203 Financial Management

The District's Director of Finance will continue to maintain complete financial records and costs control measures, prepare budgets and financial reports, as well as serve as liaison with various auditors and program monitors.

1204 Board of Directors' Activity

The Executive Committee of the Board of Directors will continue to meet on a bi-monthly or on call basis. The Board of Directors will continue to meet annually or on call.



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